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If you are in any doubt as to any aspect of this circular or as to the action you should take, you should consult your stockbroker or other registered dealer in securities, bank manager, solicitor, professional accountant or other professional adviser.

If you have sold or transferred all your shares in **Beng Soon Machinery Holdings Limited**, you should at once hand this circular and the accompanying proxy form to the purchaser or transferee or to the bank, stockbroker or other agent through whom the sale or transfer was effected for transmission to the purchaser or transferee.

BENG SOON MACHINERY HOLDINGS LIMITED

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 1987)

**PROPOSALS FOR
GRANT OF ISSUE MANDATE, REPURCHASE MANDATE AND
EXTENSION MANDATE, RE-ELECTION OF RETIRING DIRECTORS
AND
NOTICE OF ANNUAL GENERAL MEETING**

Capitalised terms used in the lower portion of this cover page and the inside cover page of this circular shall have the same respective meanings as those defined in the section headed “DEFINITIONS” of this circular.

A notice convening the 2026 AGM to be held at 21 Tuas South Street 7, Singapore 637111 on Friday, 15 May 2026 at 2 p.m. is set out on pages 16–20 of this circular. A form of proxy for use in connection with the 2026 AGM is enclosed with this circular. Such form of proxy is also published on the respective websites of the Stock Exchange (www.hkexnews.hk) and the Company (www.bsm.com.sg). If you are unable or do not intend to attend the 2026 AGM in person but wish to exercise your right as a Shareholder, please complete and sign the enclosed form of proxy in accordance with the instructions printed thereon and return the completed form of proxy to the Company’s branch share registrar in Hong Kong, Tricor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong as soon as possible but in any event, not later than 48 hours before the time appointed for holding the 2026 AGM or its adjournment. Completion and return of the form of proxy will not preclude you from attending and voting in person at the 2026 AGM or its adjournment if you so wish. If you attend and vote in person at the 2026 AGM, the instrument appointing your proxy will be deemed to have been revoked.

23 April 2026

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DEFINITIONS

In this circular, unless the context otherwise requires, the following expressions shall have the following respective meanings:

“2026 AGM”	the AGM to be held at 21 Tuas South Street 7, Singapore 637111 on Friday, 15 May 2026 at 2 p.m. to consider and, if appropriate, to approve the Ordinary Resolutions contained in the 2026 AGM notice, which is set out on pages 16–20 of this circular or its adjournment
“2026 AGM Notice”	the notice convening the 2026 AGM, which is set out on pages 16–20 of this circular
“AGM”	the annual general meeting of the Company
“Articles of Association” or “Articles”	the articles of association of the Company as amended, supplemented or otherwise modified from time to time
“Audit Committee”	the audit committee of the Board
“Board”	the board of Directors
“Close associate(s)”	has the meaning ascribed thereto under the Listing Rules
“Companies Act”	the Companies Act (as revised) of the Cayman Islands as amended, supplemented, or otherwise modified from time to time
“Company”	Beng Soon Machinery Holdings Limited, an exempted company incorporated in the Cayman Islands under the Companies Act with limited liability with its issued Shares listed and traded on the Stock Exchange (stock code: 1987)
“Core connected person”	has the meaning ascribed thereto under the Listing Rules
“Extension Mandate”	the general and unconditional mandate proposed to be granted to the Directors to the effect that the number of Shares repurchased during the relevant period under the Repurchase Mandate will be added to the total number of Shares which may be allotted and issued under the Issue Mandate
“Group”	the Company and its subsidiaries
“HK\$”	Hong Kong dollars, the lawful currency of Hong Kong
“Hong Kong”	the Hong Kong Special Administrative Region of the People’s Republic of China
“INED(s)”	the independent non-executive Director(s)

DEFINITIONS

“Issue Mandate”	the general and unconditional mandate proposed to be granted at the 2026 AGM to the Directors to allot, issue and deal with additional Shares not exceeding 20% of the aggregate number of the issued Shares (excluding treasury shares) as at the date of passing the Ordinary Resolution granting such mandate
“Latest Practicable Date”	17 April 2026, being the latest practicable date prior to the printing of this circular for ascertaining certain information contained herein
“Listing Rules”	the Rules Governing the Listing of Securities on the Stock Exchange as amended, supplemented or otherwise modified from time to time
“Nomination Committee”	the nomination committee of the Board
“Ordinary Resolution(s)”	the proposed ordinary resolution(s) as referred to in the 2026 AGM Notice
“Remuneration Committee”	the remuneration committee of the Board
“Repurchase Mandate”	the general and unconditional mandate proposed to be granted at the 2026 AGM to the Directors to repurchase Shares during the relevant period not exceeding 10% of the aggregate number of the issued Shares (excluding treasury shares) as at the date of passing the Ordinary Resolution granting such mandate
“S\$”	the Singapore Dollar
“SFC”	the Securities and Futures Commission in Hong Kong
“SFO”	the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) as amended, supplemented or otherwise modified from time to time
“Share(s)”	the ordinary share(s) of nominal or par value of HK\$0.01 each in the share capital of the Company
“Shareholder(s)”	the holder(s) of Share(s)
“Singapore”	the Republic of Singapore
“Stock Exchange”	the Stock Exchange of Hong Kong Limited
“Subsidiary(ies)”	has the meaning ascribed thereto under the Listing Rules

DEFINITIONS

“Takeovers Code”	the Codes on Takeovers and Mergers and Share Buy-backs of Hong Kong approved by the SFC as amended, supplemented or otherwise modified from time to time
“Treasury shares”	the meaning ascribed thereto under the Listing Rules
“Year”	the year ended 31 December 2025
“%”	percent

LETTER FROM THE BOARD

BENG SOON MACHINERY HOLDINGS LIMITED

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 1987)

Executive Directors:

Mr. Tan Chee Beng

(Chairman and Chief Executive Officer)

Ms. Tang Ling Ling

Mr. Tan Wei Leong

Independent Non-executive Directors:

Mr. Wee Chorng Kien

Mr. Leung Yau Wan John

Mr. Leung Kee Wai

Registered Office:

Windward 3

Regatta Office Park

PO Box 1350

Grand Cayman

KY1-1108

Cayman Islands

*Headquarters and Principal Place of
Business in Singapore:*

21 Tuas South Street 7

Singapore 637111

Principal Place of Business in Hong Kong:

12/F.,

Ruttonjee House

Ruttonjee Centre

11 Duddell Street

Central

Hong Kong

23 April 2026

Dear Shareholders,

INTRODUCTION

On behalf of the Board, it is my pleasure to invite you to the Company's annual general meeting to be held at 21 Tuas South Street 7, Singapore 637111 on Friday, 15 May 2026 at 2 p.m.

The Directors will propose at the 2026 AGM the Ordinary Resolutions for, among other matters, (i) the grant of the Issue Mandate, the Repurchase Mandate and the Extension Mandate; and (ii) the re-election of the retiring Directors.

The purpose of this circular is to give you the 2026 AGM Notice and provide you with the information regarding the above Ordinary Resolutions to be proposed at the 2026 AGM to enable you to make an informed decision on whether to vote for or against those Ordinary Resolutions. If you do not plan to attend the 2026 AGM, we encourage you to appoint a proxy to attend on your behalf at the 2026 AGM.

LETTER FROM THE BOARD

PROPOSED GRANT OF ISSUE MANDATE, REPURCHASE MANDATE AND EXTENSION MANDATE

Share Issue Mandate

At the 2026 AGM, the Directors wish to propose an Ordinary Resolution as set out in the Ordinary Resolution no. 5 in the 2026 AGM Notice to grant the Directors the Issue Mandate to allot, issue or otherwise deal with new Shares with an aggregate number not exceeding 20% of the total number of Shares in issue (excluding treasury shares) of the Company as at the date of passing the proposed Ordinary Resolutions at the 2026 AGM.

Based on 1,000,000,000 Shares in issue as at the Latest Practicable Date and assuming that no further Shares will be issued and no Shares will be repurchased and cancelled after the Latest Practicable Date and up to the date of the AGM, subject to the passing of Ordinary Resolution no. 5 at the 2026 AGM, the Directors will be authorised to allot, issue, or otherwise deal with a maximum of 200,000,000 Shares under the Issue Mandate, representing 20% of the total number of Shares in issue (excluding treasury shares) as at the Latest Practicable Date.

Repurchase Mandate

The Directors wish to propose an ordinary resolution as set out in Ordinary Resolution no. 6 in the 2026 AGM Notice to enable the Directors to exercise the power of the Company to repurchase Shares up to 10% of the total number of Shares in issue (excluding treasury shares) as at the date of passing the proposed resolution at the 2026 AGM. The Company's authority is restricted to repurchase Shares in the market in accordance with the Listing Rules.

Based on 1,000,000,000 Shares in issue as at the Latest Practicable Date and assuming that no further Shares will be issued and no Shares will be repurchased and cancelled after the Latest Practicable Date and up to the date of the AGM, subject to the passing of Ordinary Resolution no. 6 at the 2026 AGM, the Company would be allowed under the Repurchase Mandate to repurchase a maximum of 100,000,000 Shares, being 10% of the total number of issued Shares (excluding treasury shares) at the date of passing such resolution.

Extension Mandate

In addition, if the Repurchase Mandate is granted, another Ordinary Resolution no. 7 will be proposed at the 2026 AGM providing that any Shares repurchased under the Repurchase Mandate (up to a maximum of 10% of the total number of Shares in issue (excluding treasury shares) of the Company as at the date of granting of the Repurchase Mandate) will be added to the total number of Shares which may be allotted and issued under the Issue Mandate.

The full text of above Ordinary Resolutions are set out in the Ordinary Resolutions numbered 5 to 7 as contained in the 2026 AGM Notice on pages 16–20 of this circular.

LETTER FROM THE BOARD

Each of the Issue Mandate, the Repurchase Mandate and the Extension Mandate will expire at the earliest of: (a) the conclusion of the next AGM; (b) the expiration of the period within which the next AGM is required to be held by the Articles of Association or any applicable laws of the Cayman Islands; or (c) the date on which such authority is revoked or varied by an Ordinary Resolution of the Shareholders in a general meeting of the Company.

Under Rule 10.06(1)(b) of the Listing Rules, the Company is required to give the Shareholders all information which is reasonably necessary to enable the Shareholders to make an informed decision as to whether to vote for or against the Ordinary Resolution in respect of the Repurchase Mandate at the 2026 AGM. An explanatory statement for such purpose is set out in Appendix I to this circular.

PROPOSED RE-ELECTION OF RETIRING DIRECTORS

As at the Latest Practicable Date, there were three executive Directors, namely Mr. Tan Chee Beng, Ms. Tang Ling Ling and Mr. Tan Wei Leong; and three INEDs; namely Mr. Wee Chorng Kien, Mr. Leung Yau Wan John and Mr. Leung Kee Wai.

ROTATION AT 2026 AGM

Pursuant to article 108(a) of the Articles, at each annual general meeting one-third of the Directors for the time being, or, if their number is not three or a multiple of three, then the number nearest to but not less than one-third, shall retire from office by rotation provided that every Director (including those appointed for a specific term) shall be subject to retirement by rotation at least once every three years. A retiring Director shall be eligible for re-election.

Accordingly, Ms. Tang Ling Ling and Mr. Wee Chorng Kien (the “**Retiring Directors**”) shall retire from office by rotation at the 2026 AGM and, being eligible, will offer themselves for re-election at the 2026 AGM.

In March 2026, the Nomination Committee assessed and reviewed Mr. Wee Chorng Kien’s independent non-executive Director annual written confirmation of independence based on the independence criteria as set out in Rule 3.13 of the Listing Rules and confirmed that he remains independent. In addition, the Nomination Committee evaluated the profiles of the Retiring Directors who will offer themselves for re-election at the 2026 AGM and considered their suitability in light of the structure, size and composition of the Board.

The nominations were made in accordance with the nomination policy of the Company and the objective criteria (including without limitation character and integrity, professional qualifications, skills, knowledge and experience that are relevant to the Company’s business and corporate strategy, willingness to devote adequate time to discharge duties as a Board member and other directorships and significant commitments, diversity of the Board, and such other perspectives appropriate to the Company’s business). Due regard was also given to the Company’s board diversity policy. The Nomination Committee considered Board diversity from a number of aspects, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge, length of service and any

LETTER FROM THE BOARD

other factors that the Board may consider relevant and applicable from time to time. The Nomination Committee also took into account the respective contributions of Ms. Tang Ling Ling and Mr. Wee Chorng Kien to the Board and their commitment to their roles.

In recommending each of Ms. Tang Ling Ling and Mr. Wee Chorng Kien to stand for re-election as a Director, the Nomination Committee considered the backgrounds and attributes of the nominees set out in the biographical details of each Retiring Director to be re-elected in Appendix II to this circular and in accordance with the relevant requirements under the Listing Rules.

The Board accepted the nominations by the Nomination Committee and recommended the Retiring Directors, namely Ms. Tang Ling Ling and Mr. Wee Chorng Kien, to stand for re-election as Directors at the 2026 AGM. As a good corporate governance practice, each of the Retiring Directors abstained from voting at the relevant Board meeting on the respective propositions of their recommendations for re-election by the Shareholders at the 2026 AGM.

2026 AGM AND PROXY ARRANGEMENT

The Company will convene the 2026 AGM at 21 Tuas South Street 7, Singapore 637111 on Friday, 15 May 2026 at 2 p.m., at which resolutions will be proposed for the purpose of considering and, if thought fit, approving, among others, (i) the grant of the Issue Mandate and the Repurchase Mandate and the Extension Mandate; and (ii) the re-election of the Retiring Directors. The notice convening the 2026 AGM is set out on pages 16–20 of this circular.

A form of proxy for use in connection with the 2026 AGM is enclosed with this circular and can also be downloaded from the respective websites of the Stock Exchange (www.hkexnews.hk) and the Company (www.bsm.com.sg). If you are not able or do not intend to attend the 2026 AGM and wish to exercise your right as a Shareholder, please complete and sign the enclosed form of proxy in accordance with the instructions printed thereon and return the completed form of proxy to the Company's branch share registrar in Hong Kong, Tricor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong, as soon as possible but in any event, not later than 48 hours before the time appointed for holding the 2026 AGM or its adjournment (as the case may be). Completion and return of the form of proxy will not preclude any Shareholder from attending and voting in person at the 2026 AGM or its adjournment should he/she/it so wish. If the Shareholder attends and votes in person at the 2026 AGM, the instrument appointing the proxy shall be deemed to be revoked.

VOTING BY POLL

Pursuant to Rule 13.39(4) of the Listing Rules, any vote of the Shareholders at a general meeting must be taken by poll except where the chairman of the meeting, in good faith, decides to allow a resolution which relates purely to a procedural or administrative matter to be voted on by a show of hands. Therefore, all resolutions to be proposed at the 2026 AGM and contained in the notice of the 2026 AGM will be voted by way of a poll by the Shareholders.

LETTER FROM THE BOARD

RESPONSIBILITY STATEMENT

This circular, for which the Directors collectively and individually accept full responsibility, includes particulars given in compliance with the Listing Rules for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief, the information contained in this circular is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this circular misleading.

RECOMMENDATION

The Directors consider that the resolutions to be proposed at the 2026 AGM and as set out in the notice of 2026 AGM for approving, among others, (i) the grant of the Issue Mandate, the Repurchase Mandate and the Extension Mandate; (ii) the re-election of the Retiring Directors are in the interests of the Company and the Shareholders as a whole. Accordingly, the Directors recommend to Shareholders to vote in favour of the relevant resolutions to be proposed at the 2026 AGM as set out in the notice of the 2026 AGM on pages 16–20 of this circular.

GENERAL

Your attention is drawn to the additional information set out in the appendices to this circular. General information regarding Shareholders' rights to attend and vote at the 2026 AGM is set out in Appendix I of this circular.

MISCELLANEOUS

The English text of this circular shall prevail over the Chinese text for the purpose of interpretation.

Your participation at the 2026 AGM is welcome and our fellow Directors and we look forward to meeting you at the 2026 AGM.

Yours faithfully,
For and on behalf of the Board
Beng Soon Machinery Holdings Limited
Tan Chee Beng
Chairman, Chief Executive Officer and Executive Director

This appendix serves as an explanatory statement as required by Rule 10.06(1)(b) of the Listing Rules to be given to all Shareholders relating to the resolutions to be proposed at the 2026 AGM granting the Repurchase Mandate.

LISTING RULES RELATING TO THE REPURCHASE OF SHARES

The Listing Rules permit companies whose primary listing is on the Stock Exchange to repurchase shares on the Stock Exchange and any other stock exchange on which securities of the company are listed and such exchange is recognised by the SFC subject to certain restrictions. Among such restrictions, the Listing Rules provide that the shares of such company must be fully paid up and all repurchases of shares by such company must be approved in advance by an ordinary resolution of shareholders, either by way of a general mandate or by specific approval of a particular transaction.

SHARE CAPITAL

As at the Latest Practicable Date, the issued share capital of the Company comprised 1,000,000,000 Shares. Subject to the passing of the proposed ordinary resolution for the approval of the Repurchase Mandate, and assuming that no further Shares are issued and no Shares are repurchased and cancelled after the Latest Practicable Date and up to the date of passing such resolution at the 2026 AGM, the Directors would be authorised to repurchase up to a maximum of 100,000,000 Shares, representing 10% of the total number of issued Shares (excluding treasury shares) as at the date of passing the relevant resolution. The Repurchase Mandate will end on the earliest of (i) the conclusion of the next AGM; (ii) the expiration of the period within which the next AGM is required to be held by the Articles of Association or any applicable laws of the Cayman Islands; and (iii) the date on which such authority is revoked or varied by an ordinary resolution of the Shareholders in a general meeting of the Company.

FUNDING OF REPURCHASES

Pursuant to the Repurchase Mandate, repurchases would be funded entirely from the Company's funds legally available for such purpose in accordance with the Articles of Association and the laws of the Cayman Islands. The Companies Act provides that the amount of capital repaid in connection with a share repurchase may be paid out of the profits of the Company or the proceeds of a fresh issue of Shares made for the purposes of the repurchase or out of capital subject to and in accordance with the Companies Act. The amount of premium payable on repurchase may only be paid out of either the profits of the Company or out of the share premium account before or at the time the Shares are repurchased in the manner provided for in the Companies Act.

REASONS FOR SHARE REPURCHASES

The Directors have no present intention to repurchase any Shares but consider that the Repurchase Mandate is in the interests of the Company and the Shareholders as a whole. An exercise of the Repurchase Mandate may, depending on the market conditions and funding arrangements at the time, lead to an enhancement of the net asset value per Share and/or earnings per Share and will only be made when the Directors believe that a repurchase will benefit the Company and the Shareholders as a whole.

Under the Listing Rules, the Company will either (i) cancel the repurchased Shares and/or (ii) hold such Shares in treasury, subject to market conditions and the capital management needs of the Company at the relevant time such repurchases of Shares are made. If the Company holds any Shares in treasury, any sale or transfer of Shares held in treasury will be subject to the terms of the share issuance mandate in ordinary resolution no. 5 and made in accordance with the Listing Rules and applicable laws and regulations of the Cayman Islands.

To the extent that any treasury shares are deposited with Central Clearing and Settlement System (“CCASS”) pending resale, the Company will adopt appropriate measures to ensure that it does not exercise any shareholders’ rights or receive any entitlements which would otherwise be suspended under the applicable laws if those Shares were registered in the Company’s own name as treasury shares. These measures may include approval by the Board that (i) the Company will not (or will procure its broker not to) give any instructions to Hong Kong Securities Clearing Company Limited to vote at general meetings for the treasury shares deposited with CCASS; and (ii) in the case of dividends or distributions, the Company will withdraw the treasury shares from CCASS, and either re-register them in its own name as treasury shares or cancel them, in each case before the record date for the dividends or distributions; or (iii) take any other measures to ensure that it will not exercise any shareholders’ rights or receive any entitlements which would otherwise be suspended under the applicable laws if those shares were registered in its own name as treasury shares.

EFFECT OF EXERCISING THE REPURCHASE MANDATE

An exercise of the Repurchase Mandate in full may have a material adverse impact on the working capital and/or gearing position of the Company as compared with the position as at 31 December 2025, being the date of its latest published audited consolidated financial statements. The Directors do not propose to exercise the Repurchase Mandate to such extent as would, in the circumstances, have a material adverse impact on the working capital or the gearing position of the Company, which in the opinion of the Directors are from time to time appropriate for the Company.

DIRECTORS, THEIR CLOSE ASSOCIATES AND CORE CONNECTED PERSONS

None of the Directors or, to the best of their knowledge having made all reasonable enquiries, their respective close associates, has any present intention to sell to the Company or any member of the Group any of the Shares if the Repurchase Mandate is approved at the 2026 AGM.

No core connected person has notified the Company that he/she/it has a present intention to sell Shares to the Company, or has undertaken not to do so if the Repurchase Mandate is approved by the Shareholders at the 2026 AGM.

DIRECTORS’ UNDERTAKING

The Directors have undertaken to the Stock Exchange that so far as the same may be applicable, they will exercise the power of the Company to make repurchases pursuant to the Repurchase Mandate in accordance with the Listing Rules and the applicable laws of the Cayman Islands.

EFFECT OF THE TAKEOVERS CODE AND MINIMUM PUBLIC HOLDING

If a Shareholder’s proportionate interest in the voting rights of the Company increases as a result of the Company exercising its powers to repurchase Shares pursuant to the Repurchase Mandate, such an increase will be treated as an acquisition for the purposes of the Takeovers Code.

Accordingly, a Shareholder or a group of Shareholders acting in concert (as defined in the Takeovers Code) could obtain or consolidate control of the Company and become obliged to make a mandatory offer in accordance with Rule 26 or Rule 32 of the Takeovers Code. As at the Latest Practicable Date, to the best knowledge and belief of the Directors, the following Shareholders were interested in more than 5% of the Company's issued share capital:

Name of Shareholders	Long/Short position	Capacity/Nature of Interest	Number of Shares	Approximate Percentage of Shareholding in the Company	Approximate Percentage of Shareholding if the Repurchase Mandate is exercised in Full
Mr. Tan Chee Beng	Long	Interest in a controlled corporation (<i>Note 1</i>); Interest of spouse (<i>Note 2</i>)	505,600,000	50.56%	56.18%
Ms. Lee Peck Kim	Long	Interest in a controlled corporation; (<i>Note 3</i>) Interest of Spouse (<i>Note 4</i>)	505,600,000	50.56%	56.18%
TCB Investment Holdings Limited	Long	Beneficial Interest	341,700,000	34.17%	37.97%
K Luxe Holdings Limited	Long	Beneficial Interest	163,900,000	16.39%	18.21%

Notes:

1. Mr. Tan Chee Beng ("**Mr. Tan**") beneficially owns all of the issued shares of TCB Investment Holdings Limited ("**TCB**"), which in turn holds 34.17% of the Shares. Therefore, Mr. Tan is deemed, or taken to be, interested in the Shares held by TCB for the purposes of the SFO. Mr. Tan is a director of TCB.
2. Mr. Tan is the spouse of Ms. Lee Peck Kim ("**Ms. Lee**"), who holds 16.39% of the Shares. Accordingly, Mr. Tan is deemed, or taken to be, interested in the Shares which Ms. Lee is interested in for the purpose of the SFO.
3. Ms. Lee beneficially owns all of the issued shares of K Luxe Holding Limited ("**K Luxe**"), which in turn holds 16.39% of the Shares. Therefore, Ms. Lee is deemed, or taken to be, interested in the Shares held by K Luxe for the purposes of the SFO.
4. Ms. Lee is the spouse of Mr. Tan. Accordingly, Ms. Lee is deemed, or taken to be, interested in the Shares which Mr. Tan is interested for the purposes of the SFO.

Save as disclosed above, the Directors are not aware of any consequence which may arise under the Takeovers Code as a consequence of any repurchase of Shares under the Repurchase Mandate.

Based on the current shareholding of the above Shareholders, an exercise of the Repurchase Mandate in full will not result in any of them becoming obliged to make a mandatory offer under Rule 26 of the Takeovers Code.

The Listing Rules prohibit a company from making any repurchase on the Stock Exchange if the repurchase would result in less than 25% (or such other prescribed minimum percentage as determined by the Stock Exchange) of the issued shares of that company in public hands. The Directors have no intention to exercise the Repurchase Mandate to such an extent that will result in the number of Shares in public hands falling below the prescribed minimum percentage of 25%.

SHARE REPURCHASE MADE BY THE COMPANY

No repurchase of Shares has been made by the Company (whether on the Stock Exchange or otherwise) in the previous six months immediately preceding the Latest Practicable Date.

SHARE PRICES

The highest and lowest market prices at which the Shares had been traded on the Stock Exchange during each of the previous twelve months up to the Latest Practicable Date were as follows:

	Month	Highest HK\$	Lowest HK\$
2025	April	0.172	0.155
	May	0.162	0.143
	June	0.163	0.142
	July	0.165	0.145
	August	0.170	0.150
	September	0.320	0.150
	October	0.285	0.206
	November	0.210	0.198
	December	0.211	0.188
2026	January	0.214	0.196
	February	0.280	0.212
	March	0.216	0.183
	April (up to and including the Latest Practicable Date)	0.230	0.201

The following are the biographical details of the Retiring Directors who will retire as required by the Articles of Association and the Listing Rules and are proposed to be re-elected at the AGM.

Ms. Tang Ling Ling (Alias: Chen Ling Ling) (“Ms. Tang”), aged 53, is the general manager of Beng Soon Machinery, an executive Director of the Company and a member of the remuneration committee of the Board and appointed as a member of the nomination committee on 30 June 2025. Ms. Tang was appointed as a Director on 6 April 2018, and was re-designated as an executive Director on 25 June 2018. Ms. Tang is responsible for the overall management and operation, and in particular human resources and tenders of the Group.

Ms. Tang has worked in the demolition industry for more than 20 years. Ms. Tang joined Beng Soon Machinery in April 2000 as an administration/personnel executive and has been Beng Soon Machinery’s general manager since June 2009.

Ms. Tang obtained a diploma in management studies from the Singapore Institute of Management, Singapore in October 2002. Ms. Tang obtained a certificate of completion of the Asbestos Removal and Management Course co-conducted by the National Environment Agency and the Ministry of Manpower in July 2005, two certificates of completion issued by EQS Asia Pte. Ltd., Singapore, one in Workplace Risk Assessment Training in August 2006 and the other in Workplace Safety and Health Act Training in October 2006, a certificate of attendance of the bizSAFE Risk Management Course conducted by Team6 Safety Training and Consultancy(s) Pte. Ltd. in June 2010, certificates of completion of the Demolition Safety Course, bizSAFE Level 1 Workshop for company CEO/Top Management and the Project Management for Construction Professionals in Building & Construction Industry conducted by the BCA in March 2009, March 2009 and October 2011, respectively, and a certificate of completion of the Building Construction Supervisors Safety Course conducted by Absolute Kinetics Consultancy Pte. Ltd. in October 2013. Additionally, Ms. Tang obtained a certificate for the Manage Demolition of Building and Structure Course conducted by the SCAL Academy in November 2023.

As at the Latest Practicable Date, Ms. Tang holds 38,472,000 Shares of the Company, representing approximately 3.85% of the issued share capital of the Company.

Mr. Wee Chornng Kien (“**Mr. Wee**”), aged 52, was appointed as an Independent Non-Executive Director of the Company on 15 October 2019. He is a member of the Audit Committee, Remuneration Committee and Nomination Committee of the Board. Mr. Wee provides independent oversight on the Group’s strategy, governance, risk management and financial performance.

Mr. Wee has over two decades of experience in investment and private equity, with a career spanning senior leadership roles across the financial industry since the late 1990s. He has extensive expertise in capital allocation, corporate governance, and the scaling of growth-stage enterprises across multiple sectors. He is also the Chief Executive Officer of Celligenics Pte. Ltd., a Singapore-based regenerative biotechnology company focused on the research, development and commercialisation of regenerative biologics.

Mr. Wee holds a Bachelor of Arts degree in Economics and Southeast Asian Studies from the National University of Singapore.

Mr. Wee has been actively involved with the Association of Small & Medium Enterprises since 2003, where he previously served as Vice President before assuming the role of President from November 2013 to December 2023. He currently serves as Immediate Past President and continues to contribute as a member of its Advisory Board. He was also a Council Member of the Singapore Business Federation, where he chaired the Small and Medium Enterprises Committee and contributed to national policy initiatives, including the establishment of Singapore’s Fair Tenancy framework.

Mr. Wee has also served on various government-linked committees, including the Payments Committee and the Corporate Governance Council under the Monetary Authority of Singapore.

In addition, Mr. Wee has served as a Board Member of the Singapore Children’s Society since 2007. He was appointed a Justice of the Peace by the President of Singapore in April 2018. In recognition of his public service, Mr. Wee was awarded the Pingat Bakti Masyarakat (Public Service Medal) in 2024.

GENERAL

Save as the information set out above and as at the Latest Practicable Date, none of the above Retiring Directors proposed for re-election:

- (i) held any other directorships in any listed public company in the past three years;
- (ii) held other positions in the Company or other members of the Group;
- (iii) had any other interests in the shares, underlying shares or debentures of the Company or any of its associated corporations within the meaning of Part XV of the SFO; and
- (iv) had any relationship with any existing Directors, senior management, substantial shareholders and controlling shareholders of the Company.

The above directors have entered into a service agreement/letter of appointment with the Company pursuant to which they have agreed to act as an executive Director or independent non-executive Director. The service agreement/letter of appointment of each of the Retiring Directors entered into with the Company may be terminated by not less than three months' notice served by either party on the other.

Ms. Tang and Mr. Wee are entitled to an annual director's fee of HK\$181,000 as specified in their respective existing service agreement with the Company. The remuneration of the Retiring Directors was determined with reference to the range of prevailing remuneration for directors of listed companies in Hong Kong and their respective experience.

Save as disclosed above, there is no other information relating to the re-election of each of the Retiring Directors that is required to be disclosed pursuant to Rule 13.51(2)(h) to (v) of the Listing Rules, nor is there other matter concerning them that needs to be brought to the attention of the Shareholders pursuant to Rule 13.51(2)(w) of the Listing Rules.

NOTICE OF ANNUAL GENERAL MEETING

BENG SOON MACHINERY HOLDINGS LIMITED

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 1987)

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the annual general meeting of Beng Soon Machinery Holdings Limited (the “**Company**”) will be held at 21 Tuas South Street 7, Singapore 637111 on Friday, 15 May 2026 at 2 p.m. for the following purposes:

1. to receive and adopt the audited consolidated financial statements for the year ended 31 December 2025 and the reports of the directors of the Company (the “**Directors**”) and the auditor of the Company thereon;
2. to re-elect the following retiring Directors:
 - (i) Ms. Tang Ling Ling as an executive Director; and
 - (ii) Mr. Wee Chorng Kien as an independent non-executive Director;
3. to authorise the board of Directors (the “**Board**”) or the remuneration committee of the Company (as the case may be) to fix the remuneration of the Directors;
4. to re-appoint McMillan Woods (Hong Kong) CPA Limited as auditor of the Company and to authorise the Board to fix their remuneration;

and as special business to consider and, if thought fit, to pass with or without modification the following resolutions as Ordinary Resolutions:

5. “**THAT:**
 - (a) subject to paragraph (c) below, and pursuant to the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited (the “**Listing Rules**”), the exercise by the Directors during the Relevant Period (as defined below) of all the powers of the Company to allot, issue and deal with any unissued shares in the capital of the Company and to make or grant offers, agreements and options (including but not limited to warrants, bonds and debentures convertible into shares of the Company (the “**Shares**”) which might require the exercise of such power be and is hereby generally and unconditionally approved;
 - (b) the approval in paragraph (a) shall authorise the Directors during the Relevant Period (as defined below) to make or grant offers, agreements and options (including warrants, bonds and debentures convertible into Shares) which might require the Shares in the capital of the Company to be issued either during or after the end of the Relevant Period (as defined below);

NOTICE OF ANNUAL GENERAL MEETING

- (c) the aggregate nominal value of the share capital allotted or agreed conditionally or unconditionally to be allotted or issued (whether pursuant to an option or otherwise) by the Directors pursuant to the approval in paragraph (a) above, other than pursuant to (i) a Rights Issue (as defined below); or (ii) an issue of Shares upon the exercise of options which may be granted under any share option scheme or under any option scheme or similar arrangement for the time being adopted for the grant or issue to grantees as specified in such share option scheme or option scheme or similar arrangement of Shares or rights to acquire Shares; or (iii) any scrip dividend schemes or similar arrangements providing for the allotment and issue of Shares in lieu of the whole or part of a dividend on Shares in accordance with the articles of association of the Company; or (iv) a specific authority granted by the shareholders of the Company in a general meeting, shall not exceed 20% of the total nominal value of the share capital of the Company in issue (excluding treasury shares) at the date of the passing of this resolution and the said approval shall be limited accordingly; and
- (d) for the purposes of this Ordinary Resolution, “**Relevant Period**” means the period from the passing of this Ordinary Resolution until whichever is the earliest of:
- (i) the conclusion of the next annual general meeting of the Company;
 - (ii) the expiration of the period within which the next annual general meeting of the Company is required by law to be held; and
 - (iii) the passing of an ordinary resolution by shareholders of the Company in a general meeting revoking or varying the authority given to the Directors of the Company by this Ordinary Resolution.
- “**Rights Issue**” means an offer of Shares, or an offer or issue of warrants, options or other securities giving rights to subscribe for Shares, open for a period fixed by the Company or by the Directors to holders of Shares or any class thereof on the register on a fixed record date in proportion to their then holdings of such Shares or class thereof (subject to such exclusion or other arrangements as the directors of the Company may deem necessary or expedient in relation to fractional entitlements or having regard to any restrictions or obligations under the laws of, or the requirements of any recognised regulatory body or any stock exchange in, any territory outside Hong Kong).
- (e) any reference to an allotment, issue, grant, offer or disposal of shares of the Company shall include the sale or transfer of treasury shares in the capital of the Company (including to satisfy any obligation upon the conversion or exercise of any convertible securities, warrants, options or similar rights to subscribe for shares in the Company) to the extent permitted by, and subject to the provisions of, the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “**Listing Rules**”) (the “**Stock Exchange**”) and applicable laws and regulations.”

NOTICE OF ANNUAL GENERAL MEETING

6. **“THAT:**

- (a) subject to paragraph (b) below, the exercise by the Directors during the Relevant Period (as defined below) of all the powers of the Company to repurchase Shares on the Stock Exchange or any other stock exchange on which the Shares may be listed and which is recognised by the Securities and Futures Commission in Hong Kong (the “SFC”) and the Stock Exchange for such purpose, and otherwise in accordance with the rules and regulations of the SFC, the Stock Exchange, the Companies Act and all other applicable laws as amended from time to time in this regard, be and the same is hereby generally and unconditionally approved;
- (b) the aggregate nominal value of the Shares which the Company is authorised to repurchase pursuant to the approval in paragraph(a) above during the Relevant Period (as defined below) shall not exceed 10% of the total nominal value of the share capital of the Company in issue (excluding treasury shares) at the date of the passing of this resolution, and the authority granted pursuant to paragraph (a) above shall be limited accordingly; and
- (c) for the purposes of this Resolution:

“Relevant Period” means the period from the passing of this Resolution until whichever is the earliest of:

- (i) the conclusion of the next annual general meeting of the Company;
- (ii) the expiration of the period within which the next annual general meeting of the Company is required by law to be held; and
- (iii) the passing of an ordinary resolution by shareholders of the Company in a general meeting revoking, varying or renewing the authority given to the Directors by this resolution.”

7. **“THAT** conditional upon the Ordinary Resolutions nos. 5 and 6 of the notice convening this meeting being passed, the general mandate granted to the Directors to allot, issue and deal in any unissued shares pursuant to the Ordinary Resolution no. 5 of the notice convening this meeting be and is hereby extended by the addition to the aggregate nominal value of the share capital of the Company which may be allotted or agreed conditionally or unconditionally to be allotted by the Directors pursuant to such general mandate of an amount representing the aggregate nominal value of the share capital of the Company repurchased by the Company under the authority granted pursuant to the Ordinary Resolution no. 6 of the notice convening this

NOTICE OF ANNUAL GENERAL MEETING

meeting, provided that such extended amount shall not exceed 10% of the total nominal value of the share capital of the Company in issue (excluding treasury shares) at the date of the passing of this Ordinary Resolution.”

By Order of the Board
BENG SOON MACHINERY HOLDINGS LIMITED
Tan Chee Beng
Chairman, Chief Executive Officer and Executive Director

Hong Kong, 23 April 2026

Registered Office:
Windward 3
Regatta Office Park
PO Box 1350
Grand Cayman
KY1-1108
Cayman Islands

Principal Place of Business in Hong Kong:
12/F.,
Ruttonjee House
Ruttonjee Centre
11 Duddell Street
Central
Hong Kong

Notes:

- (a) A member entitled to attend and vote at the meeting convened by the above notice is entitled to appoint, at his/her own choice, another person as his/her proxy to attend and to speak, and in the event of a poll, to vote in his stead. A proxy need not be a member of the Company. He/she may appoint separate proxies to represent respectively such number of shares in the Company registered under his/her name.
- (b) In order to be valid, the form of proxy together with the power of attorney or other authority, if any, under which it is signed (or a notarially certified copy of that power of attorney or authority) must be deposited at the Company's branch share registrar in Hong Kong, Tricor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong, not less than 48 hours (exclusive of any part of a day that is a public holiday) before the time appointed for holding the annual general meeting or adjourned meeting thereof. Forms of proxy sent electronically or by any other data transmission will not be accepted.
- (c) Completion and delivery of the form of proxy will not preclude a shareholder of the Company (the “**Shareholder**”) from attending and voting in person at the meeting if the Shareholder so desires and in such event, the instrument appointing a proxy shall be deemed to be revoked.
- (d) Where there are joint registered holders of any Shares, any one of such holders may vote at the meeting, either personally or by proxy, in respect of such Share(s) as if he/she was solely entitled thereto, but if more than one of such holders be present at the meeting personally or by proxy, that one of such holders so present whose name stands first on the register of members of the Company in respect of such Shares shall alone be entitled to vote in respect thereof.
- (e) The register of members of the Company will be closed from Monday, 11 May 2026 to Friday, 15 May 2026, both days inclusive, during which no transfer of shares of the Company will be registered. To qualify for attending the forthcoming annual general meeting, unregistered holders of Shares should ensure that all transfer of Shares accompanied by the relevant share certificates and appropriate transfer forms must be lodged with the Company's Hong Kong branch share registrar, Tricor Investor Services Limited at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong, for registration not later than 4:30 p.m. on Friday, 8 May 2026. The shareholders whose names appear on the register of members of the Company on Friday, 15 May 2026 are entitled to attend and vote at the Annual General Meeting.

NOTICE OF ANNUAL GENERAL MEETING

- (f) Pursuant to Rule 13.39(4) of the Listing Rules, all votes at the general meeting will be taken by poll and the Company will announce the results of the poll in the manner prescribed under Rule 13.39(5) of the Listing Rules.
- (g) With regards to items 2 and 5 to 7 set out in this notice, a circular giving details of the re-election of Directors and general mandates to issue Shares (the “**Issue Mandate**”), to repurchase Shares (the “**Repurchase Mandate**”), and increasing the total number of Shares which may be allotted and issued under the Issue Mandate by adding such number of Shares as repurchased under the Repurchase Mandate, will be dispatched to shareholders of the Company on 23 April 2026. The biographical details of the retiring Directors who are subject to re-election at the meeting are set out in Appendix II to the circular.
- (h) If a typhoon signal No. 8 or above is in force at 12:00 noon on the date of the meeting, the meeting will be postponed or adjourned. The Company will post an announcement on the website of The Stock Exchange of Hong Kong Limited (www.hkexnews.hk) and the Company’s website (www.bsm.com.sg) to notify the shareholders of the Company of the date, time and venue of the rescheduled meeting.

As at the date of this notice, the Board comprises six Directors, namely Mr. Tan Chee Beng (Chairman and Chief Executive Officer), Ms. Tang Ling Ling and Mr. Tan Wei Leong as Executive Directors; and Mr. Wee Chorng Kien, Mr. Leung Yau Wan John and Mr. Leung Kee Wai as Independent Non-executive Directors.